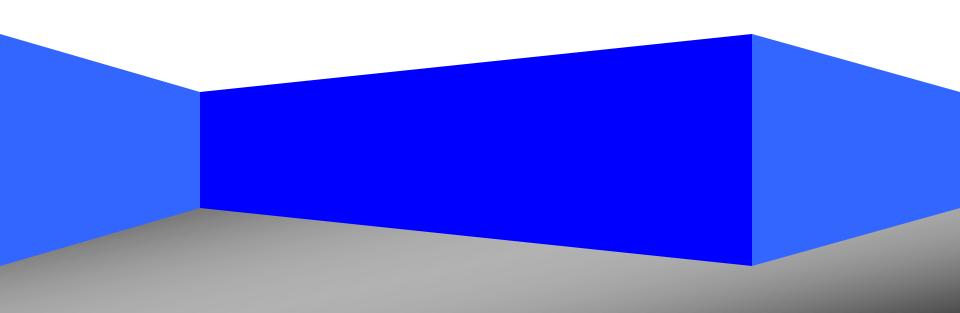


## London Stock Exchange Group plc

Interim Results 8 November 2006



## **Agenda**

Introduction Chris Gibson-Smith

Chairman

Financial Review Jonathan Howell

Director of Finance

CEO Overview Clara Furse

Chief Executive Officer

Q&A

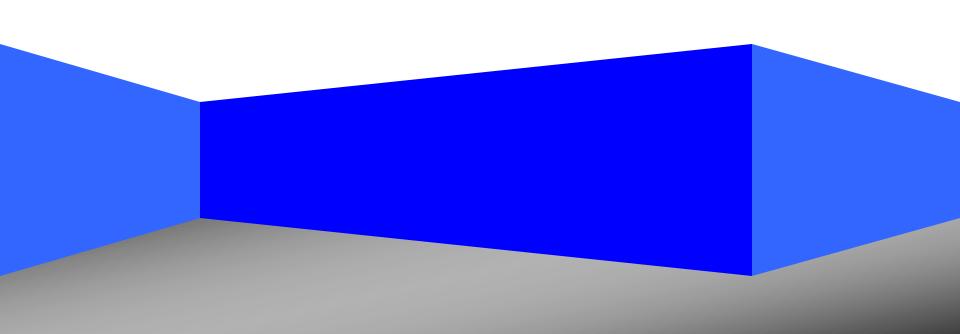
#### Introduction

- Excellent H1 performance Good growth in all businesses
- Strong value creation:
  - Balance sheet efficiency from c£510m capital return and increased dividends – up 50% to 6.0 pence per share
  - High quality business with central role in London financial centre
  - Shareholders and customers benefit from our investment in technology as market becomes more efficient and international
  - Capitalising on our global brand and unique strategic position
- Success of our strategy underlines our increasing value



## Jonathan Howell

Director of Finance



## Strong half year performance

#### Financial Highlights

- Revenue up 20% to £163.3m
- Operating profit up 60% to £81.3m
- Adjusted earnings per share up 54% to 24.2 pence

#### **Overview of results**

#### Good growth in all divisions - excellent SETS performance

|                      | Six months ended 30 September |                     |        | Year ended<br>31 March    |  |
|----------------------|-------------------------------|---------------------|--------|---------------------------|--|
|                      | 2006                          | 2005                | Change | 2006                      |  |
|                      | £m                            | £m                  | %      | £m                        |  |
| Revenue              |                               |                     |        |                           |  |
| Issuer Services      | 28.7                          | 26.8                | 7      | 56.9                      |  |
| Broker Services      | 76.1                          | 56.9                | 34     | 125.5                     |  |
| Information Services | 50.9                          | 45.1                | 13     | 94.1 <sup>1</sup>         |  |
| Derivatives Services | 4.4                           | 3.9                 | 13     | 7.7                       |  |
| Other Income         | 3.2                           | 3.4                 | (6)    | 6.9                       |  |
| Total revenue        | 163.3                         | 136.1               | 20     | <b>291.1</b> <sup>1</sup> |  |
| Operating costs      | (82.0)                        | (85.3) <sup>1</sup> | (4)    | (171.0) <sup>1</sup>      |  |
| Operating profit     | 81.3                          | 50.8 <sup>1</sup>   | 60     | <b>120.1</b> <sup>1</sup> |  |
| Operating margin     | 50%                           | 37% <sup>1</sup>    |        | <b>41%</b> <sup>1</sup>   |  |

<sup>&</sup>lt;sup>1</sup> Before exceptional items

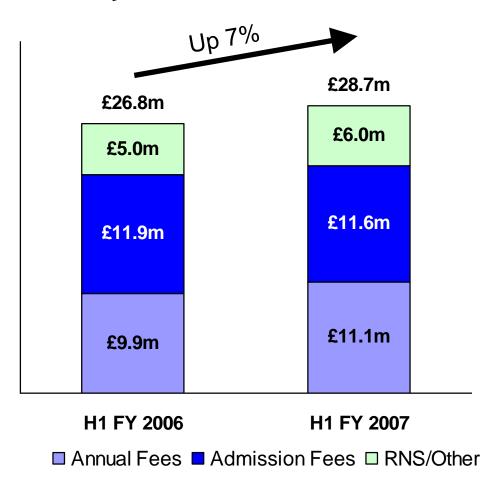
## Overview of results (continued)

|                                   | Six mont     | Year ended<br>31 March |               |                           |
|-----------------------------------|--------------|------------------------|---------------|---------------------------|
|                                   | 30 September |                        |               |                           |
|                                   | 2006         | 2005                   | <b>Change</b> | 2006                      |
|                                   | £m           | £m                     | %             | £m                        |
| Operating profit                  | 81.3         | 50.8                   | 60            | <b>120.1</b> <sup>1</sup> |
| Net exceptional items             | -            | (25.7)                 |               | (34.7)                    |
| Net Finance and Investment Income | (4.6)        | 4.3                    |               | 8.1                       |
| Profit before tax                 | 76.7         | 29.4                   | 161           | 93.5                      |
| Tax                               | (22.4)       | (8.8)                  |               | (26.7)                    |
| Profit after tax                  | 54.3         | 20.6                   | 164           | 66.8                      |
| Earnings per share                | 24.2         | 9.6                    | 152           | 27.8                      |
| Adjusted earnings per share       | 24.2         | 15.7                   | 54            | 37.4                      |
| Dividend per share                | 6.0          | 4.0                    | 50            | 12.0                      |

<sup>&</sup>lt;sup>1</sup> Before exceptional items

#### **Issuer Services**

#### Primary markets remain active

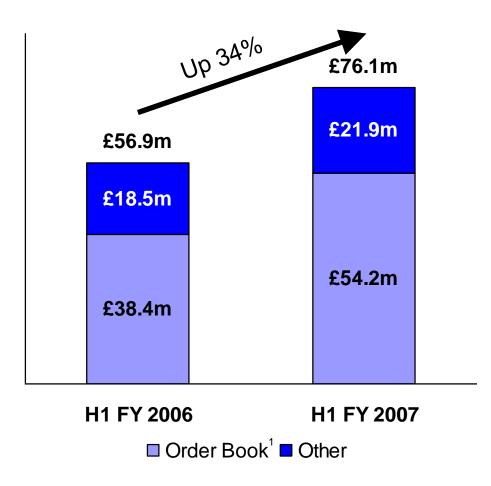


#### **Key metrics**

- Money raised up 93% to £25.7bn
- Admission activity strong though fee income down 3%, with new issues at 247 (H1 FY 2006: 306)
  - 38 Main Market (H1 FY 2006: 47)
  - **209** AIM (H1 FY 2006: 259)
- Average size of Main Market IPO up 40% to £465m
- Annual fee income up **12%** with growth in total number of companies to **3,212** (H1 FY 2006: 3,013)
- RNS revenue £5.1m (H1 FY 2006: £4.2m)

#### **Broker Services**

#### **Excellent SETS trading growth**



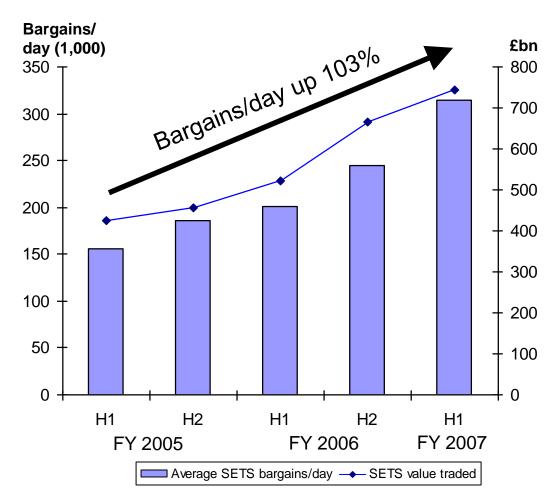
#### **Key metrics**

- Average daily equity bargains up
   36% to 432,000
  - SETS bargains up 56% to 314,000 per day
  - Off book bargains down 7% to 41,000 per day
  - International bargains up 6% to 76,000 per day
- Value traded on SETS up 42% to £744bn – SETS yield per bargain reduced to c£1.40 (H1 FY 2006: £1.50)
- SETS contributed 71% of Broker Services revenue (H1 FY 2006: 67%)

#### Order book

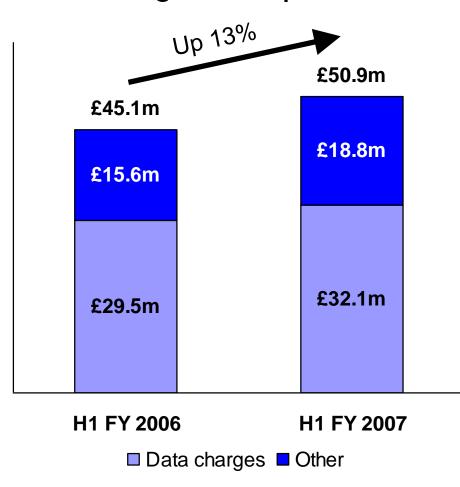
#### Strong growth record continues

- Growth driven by secular changes in equities trading
- Average bargains/day up 103% from H1 FY 2005
- Value traded up 75% over the same period
- SETS growth ahead of rate required to reach FY 2008 forecast of at least 340,000 bargains/day



#### **Information Services**

#### Continued growth in professional terminals



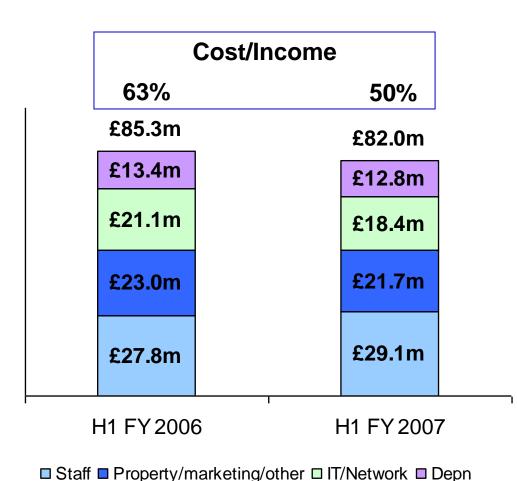
#### **Key metrics**

- Terminal population up 11% to 109,000 (H1 FY 2006: 98,000)
- Professional investor terminals at 91,000 (H1 FY 2006: 85,000)
- 3,300 Proquote screens (H1 FY 2006: 2,900)
- SEDOL revenue up **25%** to **£5m**

## Operating and development costs

#### On track to meet FY 2007 cost commitment

- Costs down 4% on track to meet
   FY 2007 savings target of £7m
- Property and IT/Network down £4m reflecting restructuring of services
- Depreciation down c£1m
- Staff costs up c£1m mainly provision for performance related pay



#### Summarised cash flow

#### Continued strong cash generation

|  | Six months ended<br>30 September |           | Year ended<br>31 March |  |
|--|----------------------------------|-----------|------------------------|--|
|  | 2006                             | 2005      | 2006                   |  |
|  | £m                               | <u>£m</u> | £m                     |  |
| Net cash inflow from operating activities <sup>1</sup> | 104.3                            | 77.9      | 145.9                  |  |
| Taxation   | (13.9)                           | (12.5)    | (29.0)                 |  |
| Capital expenditure                                    | (10.6)                           | (14.4)    | (25.8)                 |  |
| Ordinary dividends paid                                | (20.5)                           | (12.6)    | (22.8)                 |  |
| Free cash flow <sup>1</sup>                            | 59.3                             | 38.4      | 68.3                   |  |
| Share buyback and ESOP share purchases <sup>2</sup>    | (58.8)                           | -         | (4.7)                  |  |
| Surplus cash used for capital return, debt repayments  | (148.8)                          | -         | -                      |  |
| Exceptional items <sup>3</sup>                         | (4.6)                            | (1.9)     | 27.9                   |  |
| Other, including dividends received and interest       | 4.9                              | 5.2       | 10.9                   |  |
| (Decrease)/Increase in cash                            | (148.0)                          | 41.7      | 102.4                  |  |

<sup>&</sup>lt;sup>1</sup> Before exceptional items

<sup>&</sup>lt;sup>2</sup> Includes ESOP purchases - £32m

<sup>&</sup>lt;sup>3</sup> Including restructuring costs (FY 2007), advisers' fees, Tower disposal (FY 2006: £33.2m)

## **Summarised Group balance sheet**

## New position reflects capital return

|                          |                              | 30 September<br>2006<br>£m | 31 March<br>2006<br>£m | <u>Change</u><br>£m |
|--------------------------|------------------------------|----------------------------|------------------------|---------------------|
| Non-current assets       |                              | 130.1                      | 137.6                  | (7.5)               |
| Current assets           | - Debtors<br>- Cash          | 53.1<br>78.8               | 49.3<br>226.8          | 3.8<br>(148.0)      |
| Total assets             |                              | 262.0                      | 413.7                  | (151.7)             |
| Current liabilities      | - Bank borrowings<br>- Other | (97.6)<br>(113.2)          | -<br>(78.7)            | (97.6)<br>(34.5)    |
| Non-current liabilities  | - Bond<br>- Other            | (248.3)<br>(41.8)          | -<br>(46.2)            | (248.3)<br>4.4      |
| Net (liabilities)/assets |                              | (238.9)                    | 288.8                  | (527.7)             |

## **Current trading and prospects**

- Excellent start to financial year good growth in all divisions
- Continuation of positive trends into H2:
  - Primary market remains active Main Market new issues in October up from 11 to 13
  - Trading on SETS remains very strong bargains/day up 45% to 331,000
  - Demand for real time pricing and trading data remains robust
- Good momentum supports expectation of excellent full year results



## **Clara Furse**

**Chief Executive Officer** 

# Creating increasing value for the market and our shareholders

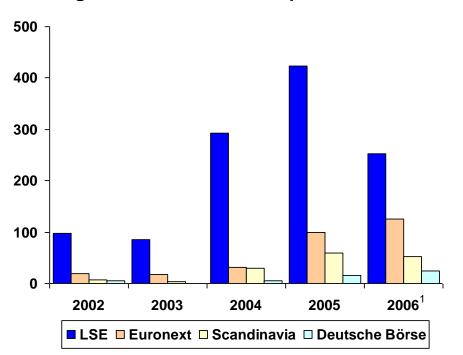
- Very strong H1 performance
  - £26 billion raised on primary markets
  - 56% increase in order book bargains per day
  - 11,000 more data terminals
- Positioned for further growth
  - Supporting the globalisation of capital markets
  - Fuelling technology-led growth

Our vision is to be the world's capital market

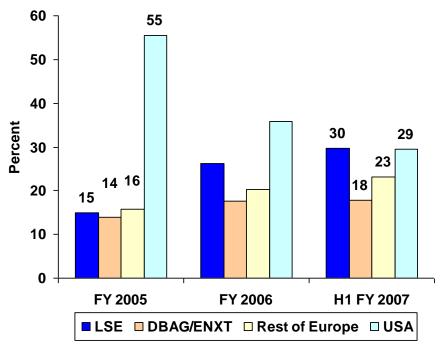
## The world's capital market

- Leading global listing venue for third consecutive year
- 1,444 new companies since 2004 –of which 311 international

#### **Leading share of Western European IPOs**



#### **Growing share of money raised**



Source: PwC IPO Watch

Source: Thomson Financial Securities Data; exchange websites

<sup>1</sup> January – September only

## An international equities market

- 610 companies from 65 countries on our markets
- 41 international IPOs in H1

<sup>1</sup> as percentage of total number of foreign listed companies

Oxera report (June 2006) – London is the most competitive listing venue

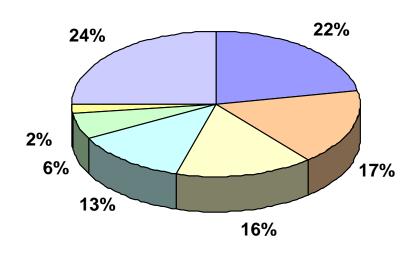


## Broadening the international success story

#### **AIM**

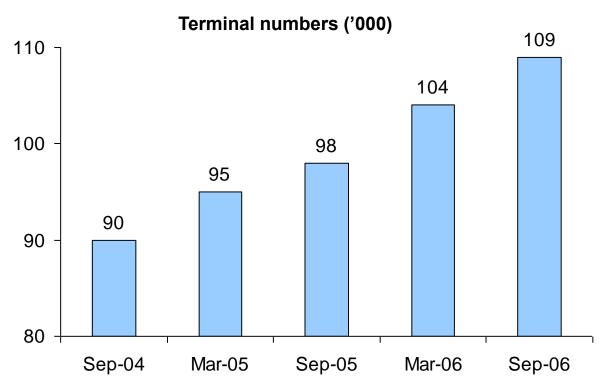
- 54 international companies joined AIM in H1 bringing the total to 283
- Now 41 companies from China<sup>1</sup> combined market capitalisation of \$5bn
- 87 European companies
- Regulatory review to develop AIM's international success

## Geographic origin of non-UK companies on AIM at 30 September 2006



| ■ Europe | □ Aus/NZ | □ Canada | □USA |
|----------|----------|----------|------|
| □ME      | □ FE     | □ Other  |      |

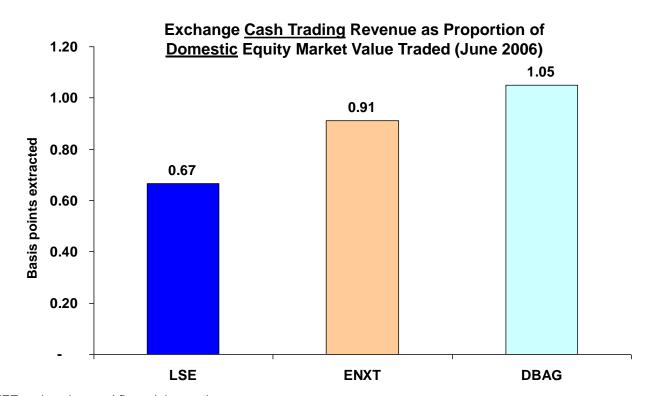
# LSE price formation role goes global Data on over 3,000 securities from 66 countries



- 6,000 growth in professional terminals
- Real-time market data received in 105 countries
- SEDOL codes for 1.5m
   securities in over 200
   markets improving market
   efficiency on global scale
- Proquote international realtime data on 3,300 screens

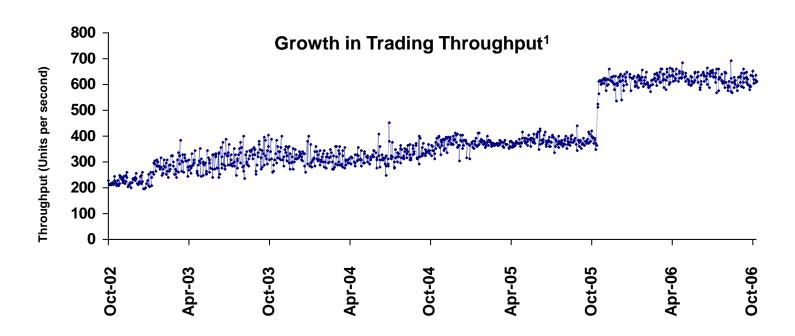
## Sustainable competitive advantage

- Based on the principle of mutual advantage
- Pricing strategy supports order book growth
- Lowering the cost of trading through new pricing and product



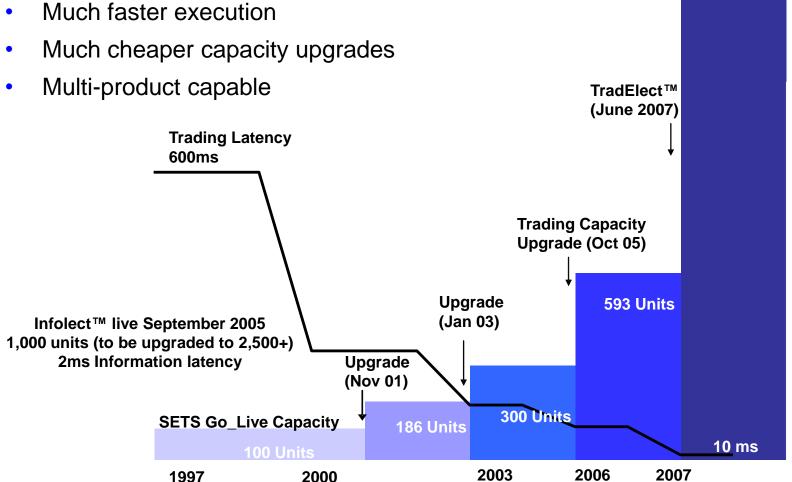
## New technology fuels growth

- TRM to complete in Q2 2007
- Infolect has already reduced latency to under 2ms
- TradElect end to end latency will reduce to 10ms with 4-fold capacity increase



<sup>&</sup>lt;sup>1</sup> Peak number of daily messages entered into the trading system per second

- 100% system reliability

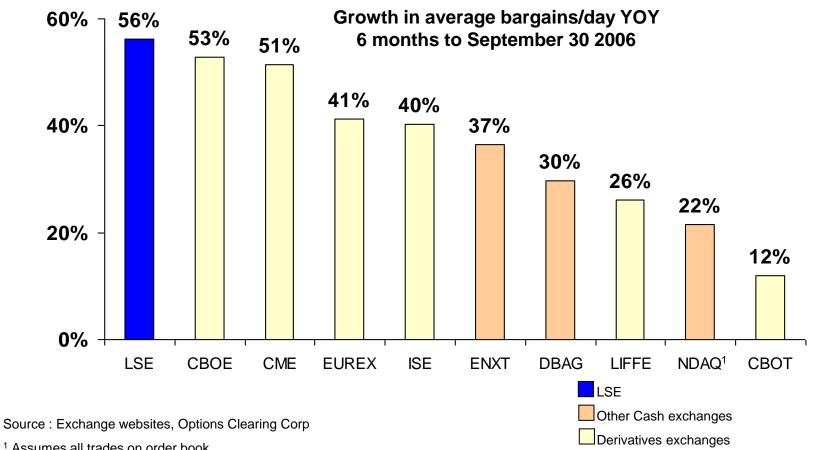




2,500+ Units

#### **SETS leads**

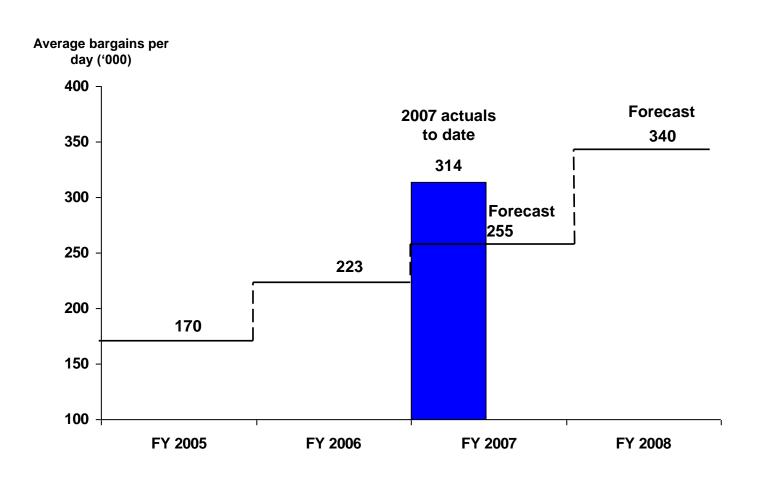
#### Order book volume growth



<sup>1</sup> Assumes all trades on order book

## **SETS** growth

#### Well ahead of February 2006 forecast



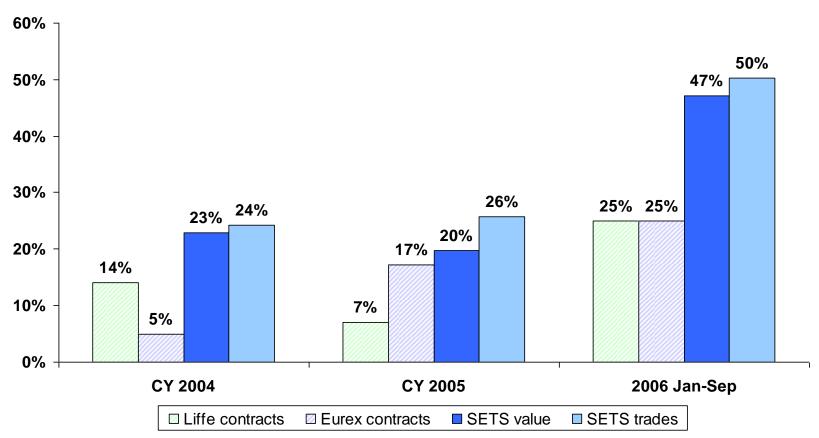
## A secular change

Permanent shift in the nature of order flow

- New technology produces step change in efficiency
- OTC derivatives growth accelerates, improving liquidity on SETS

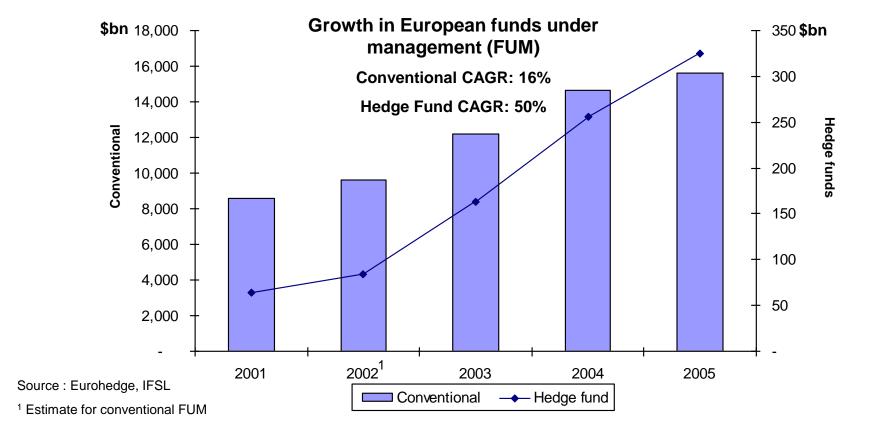
#### LSE races ahead of Eurex and LIFFE

Year on year growth in SETS value/volume vs total derivatives contracts traded



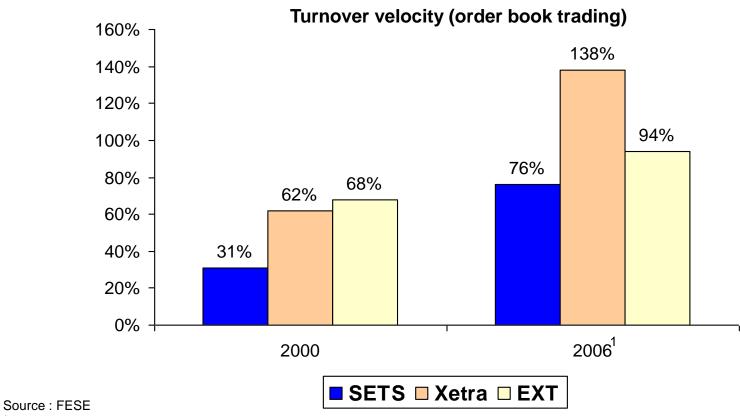
## Our market is in the midst of major change

- 40% of SETS trades from European hedge funds represent just 2% of FUM
- SETSmm and IOB stocks show huge growth
- New asset classes ETFs and Exchange Traded Commodities



## **Velocity**

Stamp duty abolition should eliminate gap between LSE and its competitors



### MiFID will improve efficiency across Europe

- MiFID is an opportunity to create a more efficient pan-European network
- SETS will continue to grow at the expense of off-book
- Barriers to efficiency in post trade infrastructure are also starting to come down

## **Summary**

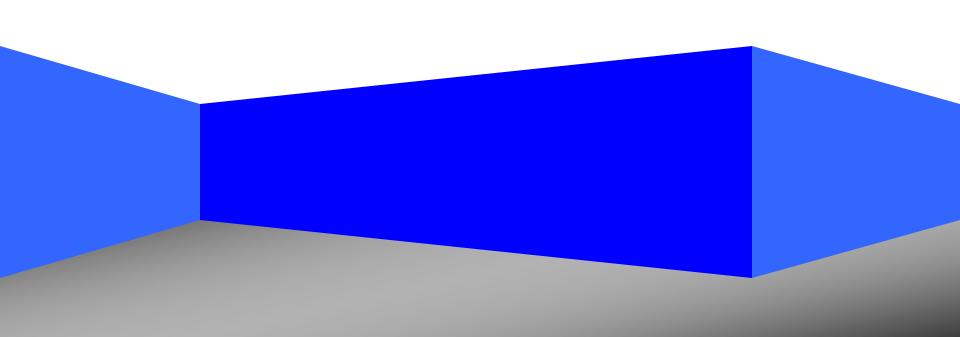
The LSE's unique global brand is enhanced by:

- Our principles-based regulatory regime
- An unrivalled pool of international talent
- The largest international pool of funds under management
- Exceptionally cost-efficient access to capital, and
- 200 years of integrity, experience and creativity

Our vision to be the world's capital market is a reality today

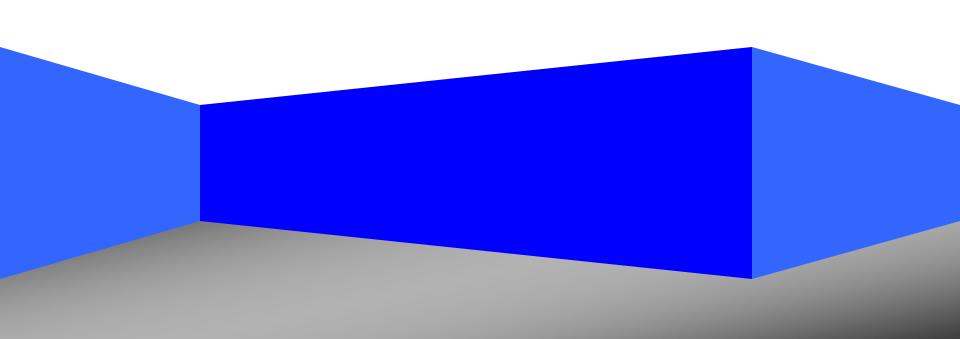


## **A**B**Q**





## **Appendix**



## **Segmental Information**

#### Six months ended 30 September

|                             | Rev   | Revenue |        | Expenses   |                   | Operating Profit    |  |
|-----------------------------|-------|---------|--------|------------|-------------------|---------------------|--|
|                             | 2006  | 2005    | 2006   | 2005       | 2006              | 2005                |  |
|                             | £m    | £m      | £m     | £m         | £m                | £m                  |  |
| Issuer Services             | 28.7  | 26.8    | (17.9) | (16.6)     | 10.8              | 10.2                |  |
| Broker Services             | 76.1  | 56.9    | (25.8) | (28.4)     | 50.3              | 28.5                |  |
| Information Services        | 50.9  | 45.1    | (25.8) | (26.4)     | 25.1 <sup>1</sup> | 18.7 <sup>1</sup>   |  |
| <b>Derivatives Services</b> | 4.4   | 3.9     | (3.9)  | $(29.0)^2$ | 0.5               | (25.1) <sup>2</sup> |  |
| Other                       | 3.2   | 3.4     | (3.3)  | (3.5)      | (0.1)             | (0.1)               |  |
| Corporate                   | -     | -       | (5.3)  | (7.1)      | (5.3)             | (7.1)               |  |
| Group                       | 163.3 | 136.1   | (82.0) | (111.0)    | 81.3              | 25.1                |  |

<sup>&</sup>lt;sup>1</sup> Excludes share of profit after tax of joint venture

<sup>&</sup>lt;sup>2</sup> Includes exceptional goodwill impairment and provision for EDX London